

Translation

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Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2026 (Under Japanese GAAP)

October 31, 2025

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 Stock exchange listings: Tokyo Stock Exchange
 Stock code: 9600
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 Scheduled date for submission of interim report: November 10, 2025
 Supplementary materials for financial summaries: Yes
 Financial results briefing: None

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (Cumulative)

(Percentages indicate YoY changes)

	Net Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2025	20,373	7.9	1,391	34.6	1,356	32.0	774	(23.3)
September 30, 2024	18,875	(0.5)	1,033	(34.4)	1,027	(35.8)	1,010	(3.0)

(Note) Comprehensive income Six months ended March 2026: 1,018 million yen (177.1%) Six months ended March 2025: 367 million yen ((76.2)%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	50.79	-
September 30, 2024	65.44	-

(2) Consolidated financial positions

	Total assets	Equity	Equity to total assets ratio
As of	Million yen	Million yen	%
September 30, 2025	37,685	19,981	53.0
March 31, 2025	37,182	19,389	52.1

(Reference) Owner's equity As of the end of the six months ended March 31, 2026: 19,981 million yen As of the end of the fiscal year ended March 31, 2025: 19,389 million yen

(Note) From the beginning of the current interim consolidated accounting period, a change in accounting policy regarding the calculation method of retirement benefit obligations has been made at a subsidiary. The figures for the fiscal year ending March 2025 reflect the retrospective application of this change.

2. Cash dividends

	Annual dividends per share				
	End of first quarter	End of second quarter	At the end of the third quarter	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	28.00	-	28.00	56.00
Fiscal year ending March 31, 2026	-	29.00			
Fiscal year ending March 31, 2026 (Forecast)			-	-	29.00

(Note) Presence or absence of revisions to the most recently announced dividend forecast: None

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate YoY changes)

	Net Sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending March 31, 2026	42,250	8.4	2,750	4.1	2,800	4.4	1,850	(18.1)	121.25

(Note) Correction of financial forecast from the most recent financial forecast: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to the preparation of interim consolidated financial statements: Yes

(Note) For details, please refer to the attached document on page 9, "2. Consolidated Financial Statements for the Six Months and Main Notes (4) Notes to the Consolidated Financial Statements for the Six Months (Notes on Accounting Treatments Specific to the Preparation of Consolidated Financial Statements for the Six Months)."

(3) Changes in accounting policies, Changes in accounting estimates, Retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standard : None

(ii) Changes in accounting policies other than (i): Yes

(iii) Changes in accounting estimates : None

(iv) Retrospective restatement : None

(Note) For details, please refer to the attached document on page 9, "2. Consolidated Interim Financial Statements and Main Notes (4) Notes to Consolidated Interim Financial Statements (Notes on Changes in Accounting Policies)."

(4) Number of shares issued (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	15,475,524 shares
As of March 31, 2025	15,475,524 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	217,932 shares
As of March 31, 2025	217,902 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	15,257,609 shares
Six months ended September 30, 2024	15,443,965 shares

* The second quarter (interim) financial results report is not subject to review by certified public accountants or audit firms.

Note regarding appropriate use of forecasts and other special items

(Cautionary Statement Regarding Forward-Looking Statements)

The forward-looking statements such as earnings forecasts contained in this document are based on information currently available to the Company and certain assumptions that the Company considers reasonable, and are not intended as a guarantee of their achievement. Actual results may differ significantly due to various factors.

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1. Overview of Operating Results, etc.

(1) Overview of operating results for the interim period

During the six months ended September 30, 2025, the Japanese economy continued to face an uncertain outlook due to factors such as the new tariff policies announced by the United States in April 2025, the prolonged conflict in Ukraine, and heightened geopolitical risks stemming from the worsening situation in the Middle East. On the other hand, with the inauguration of Prime Minister Takaichi, expectations have risen for sustained domestic economic expansion through proactive fiscal policies, and the business environment surrounding companies continues to undergo significant changes.

In the information service industry to which our group (the Company, consolidated subsidiaries, and equity-method affiliates) belongs, system-related investments aimed at addressing labor shortages and improving operational efficiency among companies have continued. In addition, the advancement of cloud migration for existing systems and software, as well as the increasing use of AI (artificial intelligence) and the widespread adoption of IoT throughout society, have led to a growing demand for data center utilization.

In this economic environment, our group has formulated a three-year medium-term management plan, "Up Stage 2027," with the fiscal year ending March 2026 as the first year. For the final year, the fiscal year ending March 2028, we have set four KPIs as targets: Net sales of 50,000 million yen, Operating profit of 3,500 million yen, EBITDA of 6,500 million yen, and ROE of 13%. The entire group is working together to improve business performance and expand our business operations.

For the six months ended September 30, 2025, the results were as follows: Net sales were 20,373 million yen (up 7.9% YoY), operating profit was 1,391 million yen (up 34.6% YoY), ordinary profit was 1,356 million yen (up 32.0% YoY), and profit attributable to owners of parent was 774 million yen (down 23.3% YoY).

Net sales remained strong, with information processing services, system development services, and System product sales all exceeding the levels of the same period of the previous year. Operating profit increased year on year, as price revisions and cost reductions offset the continued high cost of goods since the previous fiscal year. Profit attributable to owners of parent decreased year on year, as there was no longer the impact of gains on sales of investment securities that had been recorded in the same period of the previous year.

The status of Net sales and gross profit by service for the six months ended September 30, 2025 is as follows.

[Information Processing Services]

Net sales were 8,200 million yen (up 9.0% YoY), and gross profit was 1,559 million yen (up 15.1% YoY).

Demand for our core business of data center and cloud services remains strong, and as a result of efforts to review pricing and improve operational efficiency at our centers, profitability has been improving. Our contract computing services, which we have provided since our founding, recorded sales and profits on par with the same period of the previous year. Inquiries for our sales management service "PROPANET" for propane gas sales companies have been strong, offsetting the decline in contract computing services for service stations (gas stations). Mailing services saw increased Net Sales, including the addition of print-on-demand services acquired from another company in the previous fiscal year. On the other hand, due mainly to an increase in personnel expenses, costs rose and profitability declined, resulting in profits remaining at the same level as the previous year.

[System Development Services]

Net sales were 11,147 million yen (Percentage indicate YoY changes: up 6.3%), and gross profit was 2,625 million yen (up 16.7% YoY).

Although development projects for the distribution and energy industries did not grow as expected, inquiries for system development projects in sectors where our group has strengths, such as finance and the space and defense industries, have increased. In addition, progress on large-scale development projects from the transportation services industry also contributed, resulting in strong performance in the Net Sales of these services. Issues such as development delays in certain projects that occurred in the previous fiscal year have already been resolved by strengthening our internal management system, contributing to increases in both sales and profits.

[System product sales]

Net sales were 1,024 million yen (up 18.7% YoY), and gross profit was 257 million yen (up 17.4% YoY). This was mainly due to steady sales of equipment to customers in the information processing services segment, resulting in both increased Net Sales and profit.

Net sales by service, Gross profit

		Fiscal year ended March 31, 2025 Interim accounting period	Fiscal year ending March 31, 2026 Interim accounting period	Year-on-year comparison	
				Increase (decrease) amount	rate of change
Information processing services	Net Sales	Million yen 7,525	Million yen 8,200	Million yen 675	% 9.0
	Gross profit	1,354	1,559	204	15.1
System development services	Net Sales	10,486	11,147	660	6.3
	Gross profit	2,249	2,625	376	16.7
System product sales	Net Sales	863	1,024	161	18.7
	Gross profit	219	257	38	17.4
Total	Net Sales	18,875	20,373	1,497	7.9
	Gross profit	3,823	4,442	618	16.2

Operating profit, ordinary profit, profit attributable to owners of parent

	Fiscal year ended March 31, 2025 Interim accounting period		Fiscal year ending March 31, 2026 Interim accounting period		Year-on-year comparison	
	Amount	Profit margin	Amount	Profit margin	Increase (decrease) amount	rate of change
Operating profit	Million yen 1,033	% 5.5	Million yen 1,391	% 6.8	Million yen 358	% 34.6
Ordinary profit	1,027	5.4	1,356	6.7	328	32.0
Profit attributable to owners of parent	1,010	5.4	774	3.8	(235)	(23.3)

(2) Overview of Financial Positions for the Interim Period

Total assets at the end of the interim consolidated accounting period amounted to 37,685 million yen, an increase of 503 million yen compared to the end of the previous consolidated fiscal year. The main factors for this increase were the rise in "Cash and deposits" and "Investment securities," despite a decrease in "Notes and accounts receivable - trade, and contract assets."

Net assets amounted to 19,981 million yen, and the equity to total assets ratio was 53.0%.

(3) Explanation regarding consolidated forecasts and other forward-looking information

There are no changes to the full-year forecasts announced on May 9, 2025.

2. Interim Consolidated Financial Statements and Main Notes (1) Interim Consolidated Balance Sheet

(Unit: Thousands of yen)

	Previous fiscal year (March 31, 2025)	For the six months ended (September 30, 2025)
Assets		
Current assets		
Cash and deposit	4,736,320	5,176,327
Notes and accounts receivable - trade, and contract assets	7,350,982	7,003,525
Merchandise and finished goods	88,811	54,343
Work in process	101,690	213,432
Raw materials and supplies	133,344	61,847
Other	636,279	881,171
Allowance for doubtful accounts	(248)	(154)
Total current asset	13,047,180	13,390,492
Fixed assets		
Property, plant, and equipment		
Buildings and structures, net	10,460,513	10,644,628
Land	2,950,519	2,950,519
Other (net)	2,406,661	2,320,324
Total property, plant and equipment, net	15,817,694	15,915,472
Intangible assets		
Goodwill	254,514	230,428
Software	1,843,864	1,585,988
Other	381	381
Total intangible assets	2,098,760	1,816,798
Investment Other assets		
Investment securities	3,674,565	4,025,156
Retirement benefit assets	1,648,903	1,671,531
Other	896,133	867,104
Allowance for doubtful accounts	(1,150)	(1,058)
Total investment and other assets	6,218,451	6,562,734
Total fixed assets	24,134,907	24,295,005
Total assets	37,182,088	37,685,497

(Unit: Thousands of yen)

	Previous fiscal year (March 31, 2025)	For the six months ended (September 30, 2025)
Liabilities		
Current liabilities		
Trade payables	2,074,288	2,354,272
Short-term borrowings	3,130,942	3,462,400
Income taxes payable	510,059	561,698
Provision for bonuses	1,068,059	1,232,562
Provision for loss on orders received	8,315	309
Asset retirement obligations	14,347	17,082
Other	3,853,392	4,025,752
Total current liabilities	10,659,405	11,654,077
Non-current liabilities		
Long-term borrowings	6,256,776	5,100,042
Asset retirement obligations	212,847	214,379
Other	663,097	735,691
Total non-current liabilities	7,132,720	6,050,112
Total liabilities	17,792,125	17,704,190
Net assets		
Shareholders' equity		
Share capital	3,203,992	3,203,992
Capital surplus	1,759,937	1,759,937
Retained earnings	14,031,646	14,379,347
Treasury shares	(396,497)	(396,553)
Total shareholders' equity	18,599,079	18,946,724
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	552,632	796,473
Remeasurements of defined benefit plans	238,250	238,109
Total accumulated other comprehensive income	790,882	1,034,582
Total net assets	19,389,962	19,981,306
Total liabilities and net assets	37,182,088	37,685,497

(2) Consolidated Statement of Income (Interim) and Consolidated Statement of Comprehensive Income (Interim)
(Interim Consolidated Statement of Income)

(Unit: Thousands of yen)

	Previous interim consolidated accounting period (April 1, 2024 to September 30, 2024)	For the six months ended (April 1, 2025 to September 30, 2025)
Net Sales	18,875,882	20,373,234
Cost of sales	15,052,178	15,930,728
Gross profit	3,823,703	4,442,506
Selling, general and administrative expenses	2,790,110	3,050,891
Operating profit	1,033,592	1,391,614
Non-operating income		
Interest income	124	1,648
Dividend income	31,365	35,003
Subsidy income	565	20,149
Gain on investments in investment partnerships	18,799	-
Other	16,935	10,545
Total non-operating income	67,790	67,345
Non-operating expenses		
Interest expense	25,404	43,046
Loss on investments in investment partnerships	-	28,586
Share of loss of investments accounted for using equity method	29,086	15,375
Commission expenses	10,496	11,664
Other	8,603	3,631
Total non-operating expenses	73,591	102,304
Ordinary profit	1,027,791	1,356,656
Extraordinary income		
Gain on sale of fixed assets	-	999
Gain on sale of investment securities	634,392	-
Total extraordinary income	634,392	999
Extraordinary losses		
Expenses related to tender offer	-	75,542
Loss on sale of fixed assets	-	10,675
Loss on retirement of fixed assets	5,826	0
Loss related to relocation of headquarters	59,780	-
Total extraordinary losses	65,607	86,218
Net income before income taxes	1,596,576	1,271,438
Income taxes	586,003	496,524
Net income	1,010,572	774,914
Profit attributable to owners of parent	1,010,572	774,914

(Interim Consolidated Statement of Comprehensive Income)

(Unit: Thousands of yen)

	Previous interim consolidated accounting period (April 1, 2024 to September 30, 2024)	For the six months ended (April 1, 2025 to September 30, 2025)
Net income	1,010,572	774,914
Other comprehensive income (loss), net of tax		
Valuation difference on available-for-sale securities	(636,430)	243,840
Remeasurements of defined benefit plans, net of tax	(6,534)	(140)
Other comprehensive income, net of tax	(642,964)	243,699
Comprehensive income	367,608	1,018,613
Profit attributable to		
Interim comprehensive income attributable to owners of the parent	367,608	1,018,613
Interim comprehensive income attributable to non- controlling interests	-	-

(3) Interim Consolidated Statement of Cash Flows

(Unit: Thousands of yen)

	Previous interim consolidated accounting period (April 1, 2024 to September 30, 2024)	For the six months ended (April 1, 2025 to September 30, 2025)
Cash flows from operating activities		
Net income before income taxes	1,596,576	1,271,438
Depreciation	1,133,121	1,132,749
Amortization of goodwill	14,814	24,086
Expenses related to tender offer	-	75,542
Loss (gain) on sale of fixed assets	-	9,675
Loss related to headquarters relocation	59,780	-
Loss on retirement of fixed assets	5,826	0
Loss (gain) on sale of investment securities	(634,392)	-
Increase (decrease) in allowance for doubtful accounts	(171)	(186)
Interest income and dividends income	(31,490)	(36,651)
Interest expense	25,404	43,046
Decrease (increase) in trade receivables	(239,600)	347,372
(Increase) decrease in inventories	66,448	(5,776)
Increase (decrease) in trade payables	117,621	279,983
Increase (decrease) in contract liabilities	(303,034)	170,229
Increase (decrease) in accrued consumption taxes	(128,785)	(2,001)
Other	(510,293)	34,717
Subtotal	1,171,826	3,344,226
Interest and dividends received	31,488	36,640
Amount of distributions received from investment partnerships	22,200	26,737
Interest paid	(23,972)	(42,134)
Income taxes paid	(728,243)	(460,785)
Payment amount related to tender offer expenses	-	(46,139)
Cash flows from operating activities	473,299	2,858,545
Cash flows from investing activities		
Purchase of property and equipment	(2,004,654)	(999,598)
Proceeds from sales of property and equipment	4,177	3,361
Purchase of intangible assets	(204,864)	(37,237)
Payments of leasehold and guarantee deposits	(767)	(690)
Proceeds from refund of leasehold and guarantee deposits	120,586	10,308
Purchase of investment securities	(45,489)	(54,315)
Proceeds from the sale of investment securities	994,842	-
Other	6,400	(1,600)
Cash flows from investing activities	(1,129,769)	(1,079,771)
Cash flows from financing activities		
Proceeds from short-term borrowings	2,700,000	800,000
Proceeds from long-term borrowings	900,000	-
Repayment of long-term borrowings	(1,413,164)	(1,625,276)
Acquisition of treasury shares	(1,559,558)	(55)
Cash dividends paid	(430,752)	(428,367)
Repayments of lease liabilities	(60,150)	(85,067)
Cash flows from financing activities	136,374	(1,338,767)
Increase (decrease) in cash and cash equivalents	(520,096)	440,006
Cash and cash equivalents at the beginning of the period	5,279,892	4,736,320
Cash and cash equivalents at the end of the interim period	4,759,796	5,176,327

(4) Notes to the Interim Consolidated Financial Statements

(Notes regarding the assumption of a going concern)

There are no applicable items.

(Notes on significant changes in the amount of shareholders' equity)

There are no applicable items.

(Notes on specific accounting treatments for the preparation of interim consolidated financial statements)

(Calculation of tax expenses)

With regard to income tax expenses, the effective tax rate after applying tax effect accounting, which is reasonably estimated for the pre-tax Net income of the consolidated fiscal year including the current interim consolidated accounting period, is applied to the pre-tax Net income to calculate the tax expenses.

(Notes on changes in accounting policies)

(Change in the method of calculating retirement benefit obligations)

From the beginning of the current interim consolidated accounting period, our consolidated subsidiary, Software Control Corporation, has changed its method of calculating retirement benefit obligations from the simplified method to the standard method. This change was made because the number of employees at Software Control Corporation has been increasing in recent years, and there is a possibility of further increases in personnel in response to changes in the future business environment. On this occasion, we reviewed the reliability of actuarial estimates related to retirement benefits and determined that adopting the standard method would improve the accuracy of retirement benefit obligation calculations and enable appropriate reflection of retirement benefit expenses in the profit and loss calculation for the period.

The change in the relevant accounting policy has been applied retrospectively, and the consolidated financial statements for the previous interim consolidated accounting period and the previous consolidated fiscal year have been restated to reflect the retrospective application.

As a result, compared to before the retrospective application, in the interim consolidated statement of income for the previous interim consolidated fiscal period, operating profit, ordinary profit, and income before income taxes each increased by 7,642 thousand yen, net income and profit attributable to owners of parent increased by 4,944 thousand yen, and in the interim consolidated statement of cash flows, income before income taxes increased by 7,642 thousand yen, while other cash flows from operating activities decreased by 7,642 thousand yen.

In addition, as the cumulative effect amount was reflected in the net assets at the beginning of the previous consolidated fiscal year, the beginning balance of retained earnings for the previous fiscal year increased by 57,615 thousand yen. At the end of the previous consolidated fiscal year, the retirement benefit asset increased by 119,875 thousand yen, 'Other' under non-current liabilities increased by 42,340 thousand yen, retained earnings increased by 70,601 thousand yen, and remeasurements of defined benefit plans increased by 6,932 thousand yen.

Note that Net assets per share for the previous consolidated fiscal year increased by 5.08 yen, and Basic earnings per share for the previous interim consolidated accounting period increased by 0.32 yen.

(Notes on segment information, etc.)

[Segment Information]

The previous six months ended September 30, 2024 and the current six months ending September 30, 2025

Our group provides comprehensive services ranging from the planning and development of information systems to post-operation support, maintenance, and upkeep, and manages these as a single business segment. Therefore, segment information is omitted.

(Additional information)

(Change in presentation method)

(Interim Consolidated Statement of Income)

In the previous interim consolidated accounting period, "Subsidy income," which had been included in "Other" under non-operating income, has been presented separately from the current interim consolidated accounting period due to its increased materiality. To reflect this change in presentation, the interim consolidated financial statements for the previous interim consolidated accounting period have been reclassified.

In the interim consolidated statement of income for the previous interim consolidated accounting period, the 17,500 thousand yen previously presented under "Other" in non-operating income has been reclassified as "Subsidy income" of 565 thousand yen and "Other" of 16,935 thousand yen.

(Significant Subsequent Events)

(Implementation of Tender Offer)

At the Board of Directors meeting held on October 2, 2025, the Company resolved to express its opinion in support of the tender offer (hereinafter referred to as the "Tender Offer") for the Company's issued common shares by OFI-01 Corporation, and to recommend that the Company's shareholders tender their shares in the Tender Offer.

It should be noted that the resolution of the Board of Directors was made on the premise that, following this tender offer and the subsequent series of procedures, the Company is intended to become a wholly owned subsidiary, and that the Company's shares are expected to be delisted.

(1) Overview of the Tender Offeror

(i)	Name	OFI • 01 Corporation
(ii)	Location	2-4-1 Hamamatsucho, Minato-ku, Tokyo
(iii)	Name and Title of Representative	Seiichi Miyake, Representative Director
(iv)	Description of Business	1. Investment business 2. Management and financial consulting business; and 3. Any and all business incidental or in relation to the foregoing
(v)	Capital	50,000 yen
(vi)	Date of Incorporation	August 8, 2025
(vii)	Large Shareholders and Their Ownership Percentages	OPI2002 Investment Partners 90.00%(*) OPI Association 10.00%
(viii)	Relationships between the Company and the Offeror	
	Capital Relationship	N/A
	Personnel Relationships	N/A
	Transactional relationships	There are transactional relationships between the Company, on the one hand, and ORIX Bank Corporation and ORIX Rentec Corporation, which are consolidated subsidiaries of ORIX, on the other hand, regarding system development and other matters.
	Status as Related Person	N/A

(*) ORIX Corporation and its subsidiary, ORIX Principal Investments Corporation, are members of the partners.

(2) Overview of this tender offer

(i) Type of shares, etc. to be purchased

Common stock

(ii) Period of purchase, etc.

From Friday, October 3, 2025 to Monday, November 17, 2025 (30 business days)

(iii) Purchase price, etc.

2,530 yen per share of common stock

(iv) Number of shares, etc. scheduled to be purchased

Type of shares, etc.	Planned number of shares to be purchased (*)	Minimum number of shares to be purchased	Maximum number of shares to be purchased
Common stock	15,257,592 shares	10,171,800 shares	-
Total	15,257,592 shares	10,171,800 shares	-

*The planned number of shares to be purchased is stated after deducting the number of treasury shares as of the end of September from the total number of issued shares.